

**The experience of Emilia-Romagna
Region in the management of
Interreg III Programmes: lessons
learnt for European Territorial
Cooperation**

Lodovico Gherardi

Venice, 24th November 2008

Emilia-Romagna organisational structure

Emilia-Romagna Region : 2 operational approaches according to the different strands

Strand A – Adriatic Cross border cooperation

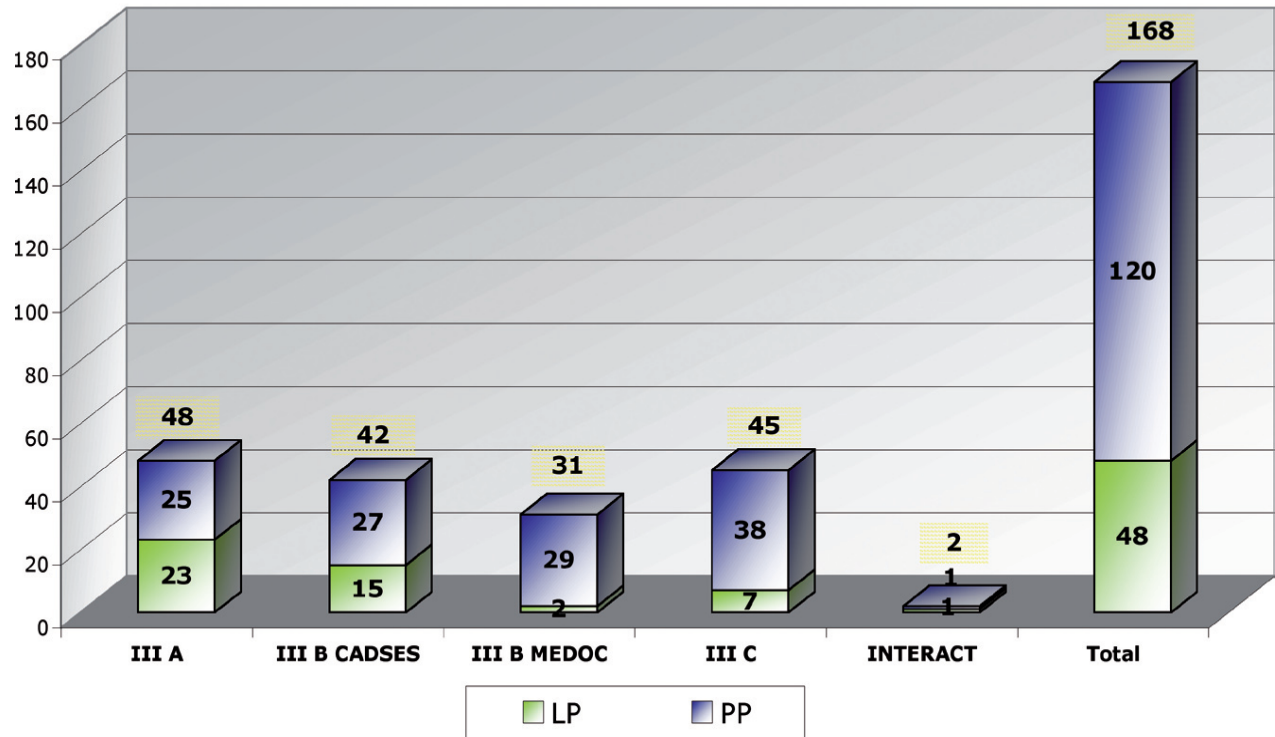
- Directorate General for Programmes, Agreements, European Relations and International Cooperation
 - Dept. Institutional Agreements and Special Area Programmes

Strand B – Cadses and Medocc and Strand C

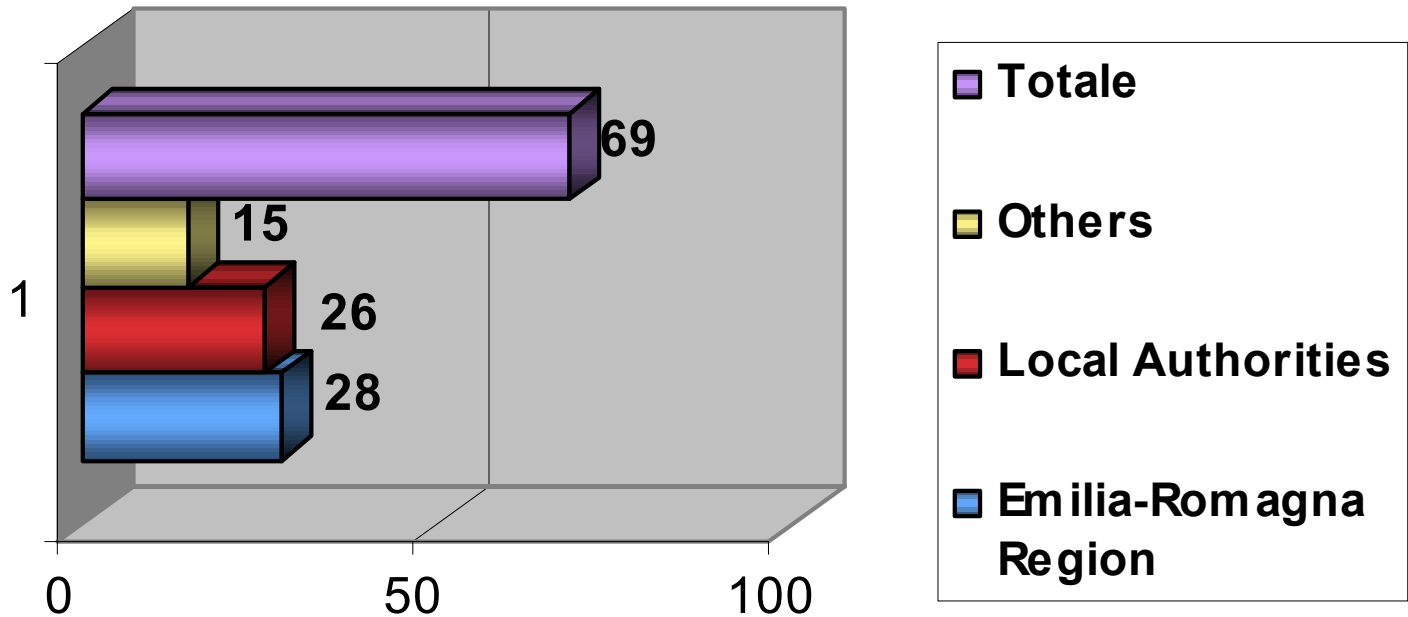
- Directorate General for Programmes, Agreements, European Relations and International Cooperation
 - Dept. European Policies and International Relations
- Technical Assistance **across all the strands** provided by European Union Policies and International Cooperation Unit of Ervet spa– Emilia-Romagna Development Agency

Total number of Interreg projects in Emilia-Romagna Region

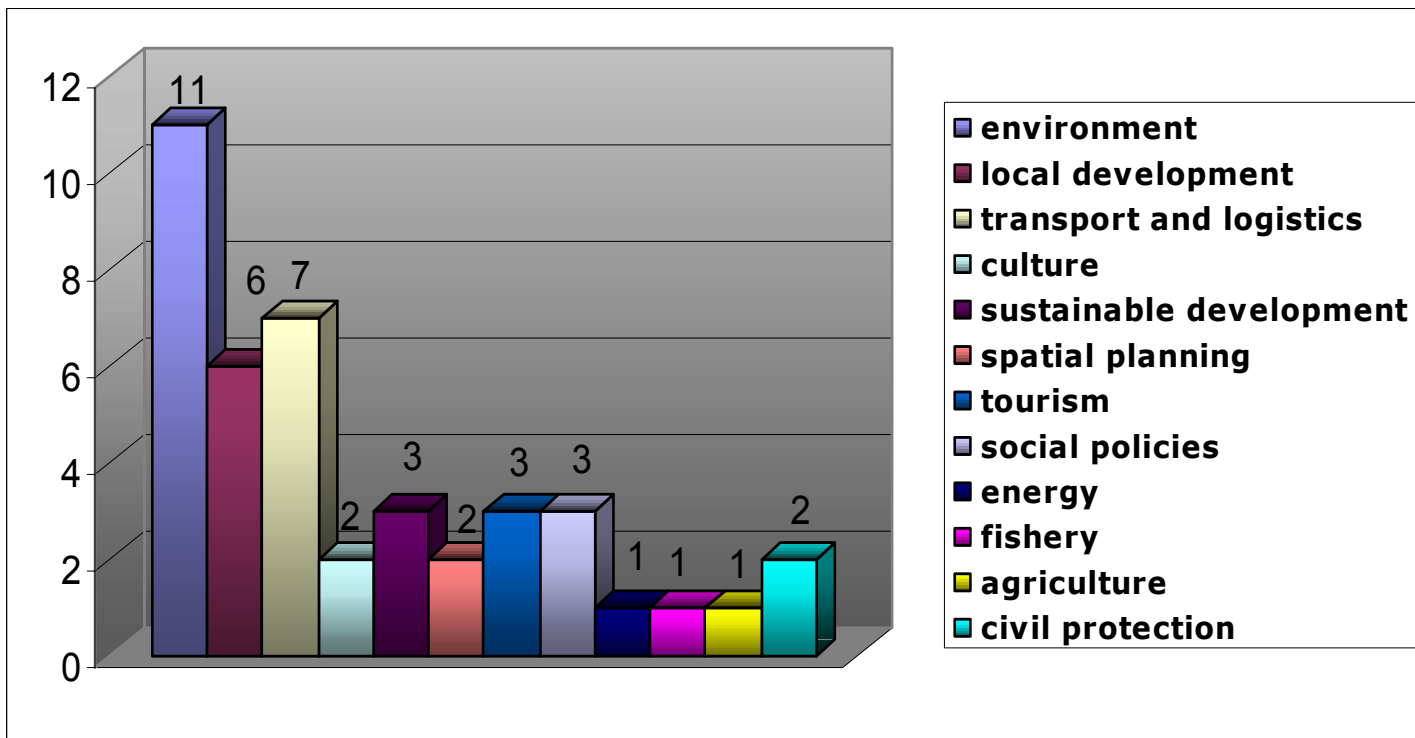
Diagram 1: Total no. of projects in which the Emilia-Romagna is involved as lead partner or as lead partner or as project partner



CADSES involvement in Emilia-Romagna: partners typology

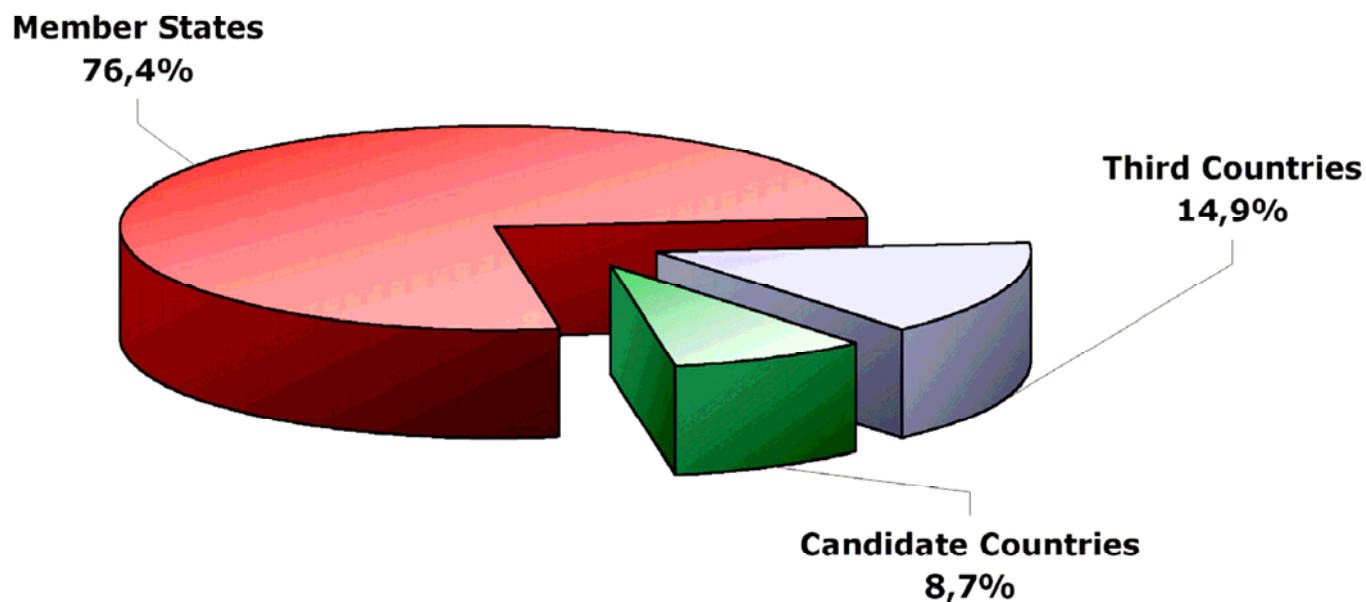


Projects by area of intervention in CADSES programme



Partnership in the Interreg projects

Total Partners: 1353
Countries involved: 45



Financial resources

Regional Authority			
	FESR	FONDO DI ROTAZIONE	Importo complessivo
III A	€ 1.292.938,00	€ 1.292.938,00	€ 2.585.876,00
CADSES	€ 4.986.301,00	€ 4.986.301,00	€ 9.972.602,00
MEDOC	€ 2.549.655,50	€ 2.549.655,50	€ 5.099.311,00
III C	€ 2.428.629,15	€ 2.428.629,15	€ 4.857.258,30
Interact	€ 351.500,00	€ 351.500,00	€ 703.000,00
Totale	€ 11.609.023,65	€ 11.609.023,65	€ 23.218.047,30

Local Authorities			
	FESR	FONDO DI ROTAZIONE	Importo complessivo
III A	€ 6.858.385,00	€ 6.858.385,00	€ 13.716.770,00
CADSES	€ 4.144.709,95	€ 4.144.709,95	€ 8.289.419,90
MEDOC	€ 1.161.303,50	€ 1.161.303,50	€ 2.322.607,00
III C	€ 3.292.320,99	€ 3.292.320,99	€ 6.584.641,98
Interact	€ 99.477,00	€ 99.477,00	€ 198.954,00
Totale	€ 15.556.196,44	€ 15.556.196,44	€ 31.112.392,88

Total financial resources - Emilia-Romagna Region			
	FESR	FONDO DI ROTAZIONE	Importo complessivo
III A	€ 8.151.323,00	€ 8.151.323,00	€ 16.302.646,00
CADSES	€ 9.131.010,95	€ 9.131.010,95	€ 18.262.021,90
MEDOC	€ 3.710.959,00	€ 3.710.959,00	€ 7.421.918,00
III C	€ 5.720.950,14	€ 5.720.950,14	€ 11.441.900,28
Interact	€ 450.977,00	€ 450.977,00	€ 901.954,00
Totale	€ 27.165.220,09	€ 27.165.220,09	€ 54.330.440,18

Interreg 2000-2006 in Emilia-Romagna

- **168** Interreg projects
- **1353** partnership with **45 countries**
- more than **100 partners** from third countries – strong involvement of countries from balkan-danubian area
- **172 partners** from **NMS**
- **involvement of bodies at all the level of the public administration** and other stakeholder
- projects of **strategic value** for the regional strategies' development
- relevant management capabilities acquired with Interreg

The new programming period 2007-2013: general framework

- Interreg becomes **Territorial Co-operation**
- Priorities are focused on Lisbon and Goteborg Agendas
- **Cross border co-operation** strengthened
- **Transnational** as well as **interregional co-operation** driven towards more strategic projects and tangible results
- **EU 10** to participate fully in the new objective programmes (structures, procedures, project partners)
- **IPA** for further enlargement (Romania, Bulgaria, Croatia)
- **ENPI** to facilitate cooperation at new external borders

Emilia-Romagna in the new programming period 2007-2013

At programme level

- participating in the National Strategic task force for ob.TC
- participating in National Committees set up for each OP
- participating in drafting team SEE and IPA programme
- being the National Contact Point of SEE programme

At project level

- starting to create networks and defining projects
- taking views of current promoters into account
- regional-scale launch events/seminars aimed at public bodies to inform an the on-going process
- reducing duplication – promote useful synergies
- developing logical progression from outcomes and impacts of Interreg III

At organisational level

- reinforcing the actual structure involved in Interreg 2000-2006
- renewed agreement with Ervet on the TC objective

"SWOT ANALYSIS" Emilia-Romagna

Strengths <ul style="list-style-type: none">➤ Valuable experience in Interreg III➤ Active involvement of different bodies at institutional level➤ Recognition at European level of Emilia-Romagna Interreg III performance	Weaknesses <ul style="list-style-type: none">➤ Burden at administrative level for the management of the projects➤ Low political awareness for programmes and projects➤ Low coordination among the various Programmes➤ Projects' duplications➤ Difficulties in capitalizing the results
Opportunities <ul style="list-style-type: none">➤ Strengthen the existing networks➤ Creating stronger cooperation areas➤ Links with the "Competitiveness and Employment" objective➤ More integrated approach (strategic projects)	Threats <ul style="list-style-type: none">➤ Problems with "management mechanism"➤ Possible problems for the different financial instruments' integration➤ Low results' visibility➤ Considering projects only as compensative source of financing

Thank you for your attention!

Lodovico Gherardi

**DG for Territorial and Negotiated
Programming, Agreements, European and
International Relations**

lgherardi@regione.emilia-romagna.it